EXECUTIVE PROGRAMME ROADMAP

A two-year executive journey designed for working professionals.

GREAT MBA
Global Raw Materials Management Education and Training

YEAR 1 — October 2026 – October 2027 | ACADEMIC FOUNDATION & LEADERSHIP DEVELOPMENT

C1	C2	C3	C4	C5
The Role of Raw Materials in the Global Economy	Business Strategies for the Modern, Technological Age	Responsible Practices and Stakeholder Management	Business Skills and Wealth Creation in Raw Materials	Leadership, Management and Organisational Success
Oct – Nov 2026	Nov 2026 – Feb 2027	Feb – Apr 2027	Apr – Jun 2027	Jun – Oct 2027

In-person Immersion Weeks	Portugal Oct 2026	Hungary Jul 2027
Industry Visits		
Open Seminars & Industry Visits	Throughout the programme	
Entrepreneurial & Intrapreneurial Workshops	Throughout the programme	
3 Coaching Sessions	Throughout the programme (3 sessions)	

Classes are delivered **online** on **Friday afternoon & Saturday morning.**

PROGRAMME AT A GLANCE

- **24 Months** Part-time format
- **Hybrid Learning** Online + In-person
- **5 Core Modules**
- **2 Immersion Weeks** International experience
- **Industry Mentoring & Open Seminars**
- **Final Industry Project** Applied & real-world

YEAR 2 — October 2027 – July 2028 | INDUSTRY IMMERSION & GLOBAL NETWORKING

FINAL PROJECT – APPLIED THROUGHOUT THE YEAR

Oct 2027 | Nov 2027 | Dec 2027 | Jan 2028 | Feb 2028 | Mar 2028 | Apr 2028 | May 2028 | Jun 2028 | Jul 2028

Industry Visits				Portugal Feb 2028	Spain Mar 2028				Greece Jul 2028
Mentoring Sessions with Industry Leaders		Nov 2027					May 2028	Jun 2028	
Open Seminars & Matchmaking Events		Nov 2027					May 2028		

PRESENTATION OF PROJECTS – OPEN EVENT

In person

Greece
July 2028

Year 1 - Schedule

Start date: 09/10/2026

End date: 16/10/2027

Days of classes: **Central European Time:**
Friday: 3:00 pm to 8:00 pm, including breaks
Saturday: 9:00 am to 2:00 pm, including breaks

Format: Blended Learning

Number of Sessions: 76

In person Sessions: Portugal: 26 to 30 october 2026
Hungary: 5 to 9 July 2027

Curricular Unit: 1. The Role of Raw Materials in the Global Economy | Lead by NOVA FCT

Course 1.1 — Sustainability, Regulation & Strategic Autonomy in Raw Materials | Lead by NOVA FCT

Session	Date	Content	Session Duration (hours)	Weekday	Format	Module Coordinator	Faculty Team and Guest Lecture	Time
1	09/10/2026	Sustainability challenges in raw materials supply chains	5	Friday	online	Prof. Luís Pereira (NOVA FCT)	*Welcome Session* Luis Pereira	3:00 to 8:00 pm
2	10/10/2026	ESG, due diligence, traceability, and circular economy models	5	Saturday	online		Luis Pereira Anais Tobalagba Tomás Ramos	9:00 am to 2:00 pm
3	16/10/2026	The EU approach to secure and sustainable sourcing	5	Friday	online		Luis Pereira Wanessa de melo Nazaré Couto	3:00 to 8:00 pm
4	17/10/2026	Implications for firms operating in regulated and contest environments	5	Saturday	online		Luis Pereira Márcia Damas	9:00 am to 2:00 pm
5	23/10/2026	Strategic autonomy, dependencies, and trade-offs	5	Friday	online		Luis Pereira João Gomes Ricardo Furtado	3:00 to 8:00 pm
	Total Workload:		**25**					

Course 1.2 — Raw Materials as Strategic Assets: Value Creation in Global Markets | Lead by NOVA FCT

Session	Date	Content	Session Duration	Weekday	Format	Module Coordinator	Faculty Team	Time
6	26/10/2026	From resource to market: mapping where value is created ***Session 6: In-person immersion week: Portugal***	5	Monday & Friday	Presencial	Prof. Pedro Barquinha (NOVA FCT)	*The Immersion Week in Portugal will take place from 26 to 30 October. It will begin at the NOVA FCT campus in Costa da Caparica and have 2 days at Oporto, with a visit to an industry*	3:30 pm to 8:30 pm
7	30/10/2026	From resource to market: mapping where value is created ***Session 6: In-person immersion week: Portugal***	5	Friday	Presencial			Session 6: 10:30 am - 12:00 am
8	04/11/2026	Macroeconomic dynamics, competitiveness and capital allocation	5	Wednesday	online		Pedro Barquinha Roderick G. Eggert Simão Rocha por confirmar	3:00 to 8:00 pm
9	06/11/2026	Global market power and strategic response	5	Friday	online		Pedro Barquinha Vitor Correia	9:00 am to 2:00 pm
10	07/11/2026	Strategic positioning: source, make, buy, partner or integrate?	5	Saturday	online		Pedro Barquinha José Pinheiro Torres João Castro	9:00 am to 2:00 pm

The information presented in this schedule is indicative and could be subject to change, including dates, times, session content, speakers, locations and planned activites

Curricular Unit: 1. The Role of Raw Materials in the Global Economy | Lead by NOVA FCT

Start date: 09/10/2026

End date: 28/11/2026

Course 1.3	Geopolitics, Risk & Leadership in Critical Raw Materials | Lead by NOVA FCT							
Session	Date	Content	Session Duration	Weekday	Format	Module Coordinator	Faculty Team	Time: CET
11	13/11/2026	Geopolitics of critical raw materials	5	Friday	online	Prof. Alexandre Velhinho (NOVA FCT)	Alexandre Velhinho	3:00 to 8:00 pm
12	14/11/2026	Scenario analysis and strategic foresight, Leadership and decision-making under uncertainty	5	Saturday	online		Alexandre Velhinho Braz Costa Rita Pelica	9:00 am to 2:00 pm
13	20/11/2026	Supply disruptions, trade conflicts, and systemic risk	5	Friday	online		Alexandre Velhinho Maria Cristina Vila	3:00 to 8:00 pm
14	21/11/2026	Global players: states, multinational firms, and strategic alliances	5	Saturday	online		Alexandre Velhinho	9:00 am to 2:00 pm
	Total Workload:		**20**					

Course 1.4	Global Players in RMs – Beyond the EU | Lead by NOVA FCT							
Session	Date	Content	Session Duration	Weekday	Format	Module Coordinator	Faculty Team	Time
15	27/11/2026	Mapping global power centers in raw materials: China, the US, Latin America, Africa, Australia, and the Middle East	5	Friday	online	Prof. Adam Kelly (NOVA FCT)	Adam Kelly	3:00 to 8:00 pm
16	28/11/2026	Mapping global power centers in raw materials: China, the US, Latin America, Africa, Australia, and the Middle East	5	Saturday	online		Zdenek Sofer	9:00 am to 2:00 pm
	Total Workload:		**10**					

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Curricular Unit: 2. Business Strategies for the Modern, Technological Age | Lead by UPM

Start date:	04/12/2026
End date:	20/02/2027

Curricular Unit: 2. Business Strategies for the Modern, Technological Age | Lead by UPM								
Course 2.1	**Circular Supply Chains and Secondary Raw Materials Strategy | Lead by UPM**							
Session	Date	Content	Session Duration	Weekday	Format	Module Coordinator	Faculty Team	Time
17	04/12/2026	Strategic Context: Circularity and Raw Materials Security Circular Supply Chain Design	5	Friday	online		Juan Herrera *and Guest Speaker to be confirmed from Metso and Atlantic Copper*	3:00 to 8:00 pm
18	05/12/2026	Secondary Raw Materials Markets and Economics Recycling Systems and EoL Product Management	5	Saturday	online			9:00 am to 2:00 pm
19	11/12/2026	By-product Valorisation and Industrial Symbiosis ESG, Compliance and Sustainability Metrics	5	Friday	online			3:00 to 8:00 pm
20	12/12/2026	Executive Strategy and Implementation Roadmap	5	Saturday	online			9:00 am to 2:00 pm
	Total Workload:		**20**					
Christmas Break: 13 December 2026 to 14 January 2027								
Course 2.2	**Digital technologies and Data Analytics for Raw Materials Management | Lead by UPM**							
Session	Date	Content	Session Duration	Weekday	Format	Module Coordinator	Faculty Team	Time
21	15/01/2027	Digital Transformation in Raw Materials Industrial IoT and Smart Data Acquisition in mining	5	Friday	online		Juan Herrera Francisco Javier Elorza *and Guest Speaker to be confirmed from Metso; Sandvik; Epiroc*	3:00 to 8:00 pm
22	16/01/2027	Data Analytics for Operational Optimization Artificial Intelligence and Machine Learning	5	Saturday	online			9:00 am to 2:00 pm
23	22/01/2027	Predictive Maintenance and Asset Analytics Digital Twins and Simulation	5	Friday	online			3:00 to 8:00 pm
24	23/01/2027	Sustainability, LCA and Traceability Data	5	Saturday	online			9:00 am to 2:00 pm
	Total Workload:		**20**					

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Course 2.3	Innovation and Business Model Transformation for Sustainable Raw Materials | Lead by UPM							
Session	Date	Content	Session Duration	Weekday	Format	Module Coordinator	Faculty Team	Time
25	29/01/2027	Diffusion of innovation: adopter categories, attributes of innovations, diffusion channels, adoption barriers, and implementation design Institutional theory: legitimacy, institutional logics, institutional work, and compliance	5	Friday	online		Ebru Susur Emrah Karakaya Cali Nuur *and Guest Speaker to be confirmedKTH Royal Institute of Technology*	3:00 to 8:00 pm
26	30/01/2027	Business model innovation: value proposition, value creation/delivery, value capture; patterns in circular and service-based models Business model ecosystems: complementarities, orchestration, platform logic,	5	Saturday	online			9:00 am to 2:00 pm
27	05/02/2027	Socio-technical transitions: MLP (regimes, niches, landscapes), SNM (niche protection, learning, networks), TIS (functions and system building)	5	Friday	online			3:00 to 8:00 pm
28	06/02/2027	Innovation systems: NIS/RIS and sectoral innovation systems; policy, intermediaries, and infrastructure for innovation	5	Saturday	online			9:00 am to 2:00 pm
	Total Workload:		**20**					

Course 2.4	Raw Materials Project Development: Strategy, Risk, and Investment Decisions| Lead by UPM							
Session	Date	Content	Session Duration	Weekday	Format	Module Coordinator	Faculty Team	Time
29	12/02/2027	Feasibility study architecture: structuring pre-feasibility and bankable feasibility studies across technical, economic, environmental, and social dimensions. Investment evaluation under uncertainty: applying NPV, IRR, Monte Carlo simulation,	5	Friday	online		Jose Maria Cuellar del Rio Gema Esteban Garrido and *Guest Speaker to be confirmed from @ IG4 Capital*	3:00 to 8:00 pm
30	13/02/2027	Regulatory and policy intelligence: navigating the EU Critical Raw Materials Act, permitting frameworks, and ESG compliance as strategic levers.	5	Saturday	online			9:00 am to 2:00 pm
31	19/02/2027	Scenario planning and risk management: designing multi-scenario models to stress-test project viability against commodity, geopolitical, and operational risks.	5	Friday	online			3:00 to 8:00 pm
32	20/02/2027	Project launch and stakeholder governance: structuring financing, managing investor narratives, and aligning community and supply-chain stakeholders for project go-ahead.	5	Saturday	online			9:00 am to 2:00 pm
	Total Workload:		**20**					

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Curricular Unit: 3. Responsible Practices and Stakeholder Management | Lead by UPM & UNIVERSITY OF MISKOLC	Start date:	26/02/2027
	End date:	16/04/2027

Curricular Unit: 3. Responsible Practices and Stakeholder Management | Lead by UPM & UNIVERSITY OF MISKOLC								
Course 3.1	**European Union policies and sustainability reporting standards and European Union and international mineral reporting standards | Lead by UPM**							
Session	Date	Content	Session Duration	Weekday	Format	Module Coordinator	Faculty Team	Time
33	26/02/2027	Strategic autonomy and the geopolitical importance of critical raw materials Evolution of EU raw materials policy The Raw Materials Initiative Critical raw materials, supply chains, price volatility and the European Green Deal	5	Friday	online		*Faculty team to be confirmed*	3:00 to 8:00 pm
34	05/03/2027	Critical Raw Materials Act objectives and requirements Analysis of EU critical and strategic raw materials lists Application and implications of the CRMA European Raw Materials Alliance and its role in the raw materials ecosystem	5	Friday	online			3:00 to 8:00 pm
35	06/03/2027	Definition and selection of Strategic Projects Permitting frameworks and regulatory bottlenecks Funding mechanisms for Strategic Projects Supply chain diversification and partnerships with third countries Implications for mining, refining and recycling projects in Europe	5	Saturday	online			9:00 am to 2:00 pm
36	12/03/2027	Evolution of sustainability governance Environmental, Social and Governance metrics Corporate Social Responsibility Sustainable Development Goals Sustainability performance indicators	5	Friday	online			3:00 to 8:00 pm
37	13/03/2027	Corporate Sustainability Reporting Directive EU sustainable finance framework Sustainability reporting requirements Investor expectations, transparency and accountability Sustainability across raw materials supply chains	5	Saturday	online			9:00 am to 2:00 pm
38	19/03/2027	Implementation of corporate reporting standards Analysis and interpretation of sustainability reports The CRIRSCO Template Principles of transparency, materiality, and competence Mineral Resources vs Mineral Reserves classification Competent Person requirements	5	Friday	online			3:00 to 8:00 pm
	Total Workload:		**30**					

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Course 3.2	Stakeholders management and Social License to Operate| Lead by University of Miskolc							
Session	Date	Content	Session Duration	Weekday	Format	Module Coordinator	Faculty Team	Time
39	20/03/2027	Origins and evolution of the Social Licence to Operate concept Differences between legal licences and social legitimacy Levels of social acceptance Importance of social legitimacy in extractive industries	5	Friday	online		Ferenc Mádai Luis Lopes, La Palma Research Centre Vitor Correia, INTRAW Attila Holoda, Aurora Energy Alicja Kot-Niewiadomska / Jaroslaw Szlugaj, Mineral and Energy Economy Research Institute of the Polish Academy of Sciences, PL	3:00 to 8:00 pm
40	02/04/2027	Risks of social conflict in extractive industries Community expectations and perceptions Role of transparency, communication and trust Strategic management of the Social Licence to Operate Innovation in SLO development Case studies of project acceptance and opposition	5	Friday	online			3:00 to 8:00 pm
41	03/04/2027	Application of Corporate Social Responsibility and ESG principles Stakeholder identification and classification Stakeholder mapping methodologies Influence–interest matrices Assessment of stakeholder expectations and influence	5	Saturday	online			9:00 am to 2:00 pm
42	09/04/2027	Engagement strategies and consultation mechanisms Public participation and consultation frameworks Institutional relationships with local authorities and regulators Development and management of Memoranda of Understanding with	5	Friday	online			3:00 to 8:00 pm
43	10/04/2027	Identification of potential sources of conflict Conflict prevention strategies Dispute resolution mechanisms Mediation and conflict resolution with local communities Management of long-term stakeholder relationships	5	Saturday	online			9:00 am to 2:00 pm
44	16/04/2027	Carbon footprint of mining and mineral processing Electrification of mining equipment Integration of renewable energy into mining operations Main operational and technological challenges Practical pathways for reducing emissions in the extractive sector	5	Friday	online			3:00 to 8:00 pm
	Total Workload:		**30**					

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Curricular Unit: 4. Business Skills and Wealth Creation in Raw Materials| Lead by NOVA FCT & UPM	Start date:	23/04/2027
	End date:	19/06/2027

Curricular Unit: 4. Business Skills and Wealth Creation in Raw Materials	Lead by NOVA FCT & UPM								
Course 4.1	Economic feasibility and international standards | Lead by NOVA FCT								
Session	Date	Content	Session Duration	Weekday	Format	Module Coordinator	Faculty Team	Time
45	23/04/2027	Mining project stages: exploration, resource delineation, studies, permitting and construction Mine operation, processing, logistics, closure planning and environmental rehabilitation Life-of-mine planning, decision gates and key investment milestones Project maturity, technical uncertainty, capital intensity and financing requirements	5	Friday	online		*Faculty team to be confirmed*	3:00 to 8:00 pm
46	24/04/2027	Role, structure and interpretation of mineral technical reports Resource and reserve estimation and integration of geological, engineering and economic data Competent Person responsibilities, certification and disclosure requirements Reporting standards across jurisdictions, independent verification and project financing	5	Saturday	online			9:00 am to 2:00 pm
47	30/04/2027	CAPEX, OPEX, production profiles, throughput and recovery rates Commodity price assumptions, revenue forecasts and project cost structures Discounted Cash Flow methodology and break-even price analysis NPV, IRR and payback period as investment decision indicators	5	Friday	online			3:00 to 8:00 pm
48	07/05/2027	Sensitivity and scenario analysis for price, cost and production variables Economic comparison of primary mining and recycling projects Impact of technology, feedstock, scale, logistics, processing and refining capacity Capital intensity benchmarking, exploration risk, geopolitics and supply-chain disruptions	5	Friday	online			3:00 to 8:00 pm
	Total Workload:		**20**					

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Course 4.2	Financial Analysis, Modeling and Risk Analysis | Lead by UPM							
Session	Date	Content	Session Duration	Weekday	Format	Module Coordinator	Faculty Team	Time
49	08/05/2027	Structure and interpretation of the Balance Sheet, Profit & Loss and Cash Flow Statements Accounting and financial reporting practices in mining, recycling and raw materials ventures CAPEX, OPEX, depreciation, inventories, asset valuation, revenue recognition and cost accounting Financial ratios, margins, liquidity, solvency, profitability and company performance analysis	5	Saturday	online		Mercedes Grijalvo Ziba habibi *and Guest Speaker to be confirmed*	9:00 am to 2:00 pm
50	14/05/2027	Translation of technical and operational assumptions into financial projections Production volumes, commodity prices, revenues, costs, margins and cash-flow generation CAPEX, working capital and other key project economics assumptions Spreadsheet modelling practices for building and interpreting a base-case financial model	5	Friday	online			3:00 to 8:00 pm
51	15/05/2027	Use of financial model outputs to support investment appraisal and decision-making Interpretation of Net Present Value (NPV) and Internal Rate of Return (IRR) Scenario analysis, sensitivity analysis and stress testing Geological, operational, market, regulatory, environmental and supply-chain risks	5	Saturday	online			9:00 am to 2:00 pm
52	21/05/2027	Commodity price, foreign exchange and interest-rate risks in raw materials ventures Identification of financial exposures affecting revenues, costs, debt and project cash flows Hedging versus speculation and the use of futures, forwards, swaps and options Volatility, basis risk, liquidity and counterparty considerations in risk-management decisions	5	Friday	online		Jorge Yzaguirre *and Guest Speaker to be confirmed*	3:00 to 8:00 pm
53	22/05/2027	Impact of risk and mitigation strategies on cash-flow stability and project viability Cost of capital, debt versus equity and basic project-finance structures Applied cases involving raw materials companies, market events and investment projects Integrated financial and risk analysis, mitigation alternatives and executive recommendation	5	Saturday	online			9:00 am to 2:00 pm
	Total Workload:		**25**					

Course 4.3	Entrepreneurship, Fundraising and Leadership | Lead by NOVA FCT							
Session	Date	Content	Session Duration	Weekday	Format	Module Coordinator	Faculty Team	Time
54	28/05/2027	Business opportunities in mining, recycling and critical minerals Junior mining and technology-driven venture models Company creation and entrepreneurial risk	5	Friday	online		Luísa Baltazar and *Guest Speaker to be confirmed*	3:00 to 8:00 pm
55	04/06/2027	Mining technology and resource innovation ecosystems Collaboration between start-ups, industry and research organisations Strategic partnerships and technology commercialisation	5	Friday	online			3:00 to 8:00 pm
56	05/06/2027	Main investor categories in the raw materials sector Public, private and institutional financing sources Investment criteria, due diligence and financing by project stage	5	Saturday	online			9:00 am to 2:00 pm
57	11/06/2027	Market positioning, value proposition and competitive advantage Integration of technical, financial and market analysis Investment case, governance and communication with investors	5	Friday	online			3:00 to 8:00 pm
	Total Workload:		**20**					

Course 4.4	Sales, pitching and marketing for RM ventures | Lead by NOVA FCT							
Session	Date	Content	Session Duration	Weekday	Format	Module Coordinator	Faculty Team	Time
58	12/06/2027	Structure and dynamics of global raw materials markets Commodity, specialty, and critical minerals markets Industrial value chains and customer segmentation Sustainability, traceability, and strategic market positioning	5	Saturday	online		Luísa Baltazar and *Guest Speaker to be confirmed*	9:00 am to 2:00 pm
59	18/06/2027	Pricing mechanisms and commodity market benchmarks Offtake agreements and long-term supply contracts Strategic partnerships with industrial buyers, refiners, and traders Market entry strategies and critical minerals value chains	5	Friday	online			3:00 to 8:00 pm
60	19/06/2027	Structure and key elements of an effective project pitch Communicating value proposition, financials, and investment needs Risk communication and tailoring pitches to different audiences Storytelling techniques and common pitching mistakes in mining and recycling projects	5	Saturday	online			9:00 am to 2:00 pm
	Total Workload:		**15**					

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Curricular Unit: 5. Leadership, Management, and Organizational Success | Lead by UNIVERSITY OF MISKOLC

Start date: 25/06/2027

End date: 16/10/2027

Curricular Unit: 5. Leadership, Management, and Organizational Success | Lead by UNIVERSITY OF MISKOLC								
Course 5.1	**Organisational Behaviour and Leadership | Lead by University of Miskolc**							
Session	Date	Content	Session Duration	Weekday	Format	Module Coordinator	Faculty Team	Time
61	25/06/2027	Employee engagement and organisational culture Feedback systems and performance conversations HR metrics and continuous improvement practices Building organisational capability through effective people management	5	Friday	online		Mariann Veres Somosi Daniella Mihalik-Kucsma Marianna Tóthné Vankucz	3:00 to 8:00 pm
62	26/06/2027	Job analysis methodologies and tools Job descriptions and role specifications Job evaluation and role classification Aligning jobs and structures with organisational objectives	5	Saturday	online			9:00 am to 2:00 pm
63	02/07/2027	Sources and dynamics of organisational conflict Conflict resolution and negotiation techniques Building high-performing and collaborative teams Communication strategies for managing stakeholders and diverse interests	5	Friday	online			3:00 to 8:00 pm
64	03/07/2027	Talent management, motivation, and employee engagement Performance management and feedback systems Organisational change and development frameworks Fostering creativity, innovation, and continuous improvement	5	Saturday	online			9:00 am to 2:00 pm
65	09/07/2027	Case study analysis of leadership and organisational challenges Performance management analysis and improvement plans Application of organisational behaviour concepts to real-world scenarios Team-based problem-solving and decision-making exercises	*The Immersion Week in Hungary is provisionally scheduled for 5–9 July 2027. It will begin at the University of Miskolc campus and will include industry visits, class sessions 65 and 66, guest speakers, and other activities.*					
	Total Workload:		**20**					

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Course 5.2	Human Resource Management | Lead by University of Miskolc							
Session	Date	Content	Session Duration	Weekday	Format	Module Coordinator	Faculty Team	Time
66	10/07/2027	The strategic role of Human Resource Management People, competencies, roles, and organisational context HRM contribution to organisational performance Current trends and challenges in people management	5	Saturday	online		Krisztina Varga Mariann Tóth Vankucz	9:00 am to 2:00 pm
67	17/09/2027	Job analysis methodologies and tools Job descriptions and role specifications Job evaluation and role classification Aligning jobs and structures with organisational objectives	5	Friday	online			3:00 to 8:00 pm
68	18/09/2027	Competency frameworks and models Identifying and assessing critical competencies Integrating competencies into HR processes Building organisational capability through skills management	5	Saturday	online			9:00 am to 2:00 pm
69	24/09/2027	Recruitment strategies and workforce attraction Selection methods and assessment techniques Talent identification and succession planning Diversity and inclusion in talent acquisition	5	Friday	online			3:00 to 8:00 pm
70	25/09/2027	Training needs assessment and learning programmes Career development and employee growth pathways Performance management systems and appraisal methods Coaching, mentoring, and continuous development	5	Saturday	online			9:00 am to 2:00 pm
71	01/10/2027	Employee engagement and organisational culture Feedback systems and performance conversations HR metrics, analytics, and continuous improvement Building a high-performance and learning-oriented organisation	5	Friday	online			3:00 to 8:00 pm
	Total Workload:		**30**					

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Course	Risk assessment and mitigation strategies, project management | Lead by University of Miskolc							
Session	Date	Content	Session Duration	Weekday	Format	Module Coordinator	Faculty Team	Time
72	02/10/2027	Principles of risk management and its role in project success Risk identification techniques and risk categories Assessing risk probability and impact Risk prioritisation and risk registers	5	Saturday	online		Tamás Faludi Gabriella Metszősy Attila Holoda	9:00 am to 2:00 pm
73	08/10/2027	Risk response planning: avoid, reduce, transfer, and accept Developing mitigation and contingency plans Assigning risk ownership and responsibilities Integrating risk management into project planning	5	Friday	online			3:00 to 8:00 pm
74	09/10/2027	Risk monitoring and review throughout the project lifecycle Managing emerging and evolving risks Risk reporting and performance indicators Stakeholder communication and crisis response management	5	Saturday	online			9:00 am to 2:00 pm
75	15/10/2027	Risk assessment workshops and practical tools Analysis of project management risk case studies Decision-making under uncertainty Developing and presenting a project risk management plan	5	Friday	online			3:00 to 8:00 pm
	Total Workload:		**20**					

Course	Executive Business communication and Personality Development | Lead by University of Miskolc							
Session	Date	Content	Session Duration	Weekday	Format	Module Coordinator	Faculty Team	Time
76	16/10/2027	Self-presentation, self-awareness, and reflective practice Communication foundations, managerial communication styles, and leadership approaches Identifying obstacles to effective communication and improving interpersonal effectiveness Managing cultural differences and communicating in international contexts Case studies on organisational change, onboarding, complaints management, and	5	Saturday	online		István Kunos Daniella Mihalik-Kucsma Vitor Correia	9:00 am to 2:00 pm
	Total Workload:		**5**					